February 28, 2019  

TO: Addressees  
FROM: Deputy Director for Intramural Research, NIH  
SUBJECT: Communicating Animal Care and Use Concerns within the NIH Intramural Research Program  

This memorandum reaffirms my commitment to maintain full and open communications regarding animal care and use in the NIH Intramural Research Program (IRP). I feel strongly that all IRP staff must clearly and thoroughly understand NIH management and administrative practices to best enhance our research environment. The care and use of animals in NIH research requires compliance with Federal laws, regulations and policies.  

Anyone in the NIH IRP, including NIH employees and contractors, who has concerns regarding the care and use of animals in research at NIH should voice that concern anonymously through the Reporting Animal Welfare Concerns link on the OACU Website (https://oacu.oir.nih.gov/) or directly to one of the following:  

- Institute/Center (IC) Animal Program Director or Facility Veterinarian  
- Chair or members of the IC Animal Care and Use Committee (ACUC)  
- Director, Office of Animal Care and Use (OACU); 301-496-5424  
- Me in my role as Institutional Official  

Concerns relayed through any of these individuals will be reviewed and corrective measures instituted as outlined in our NIH Policy Manual 3040-2: Animal Care and Use in the Intramural Program.  

The Office of Laboratory Animal Welfare (OLAW) has issued Guidance on Prompt Reporting of Animal Welfare Concerns which directs expeditious reporting of any of the following incidents to one of the individuals listed previously.  

Reportable incidents include:  

- Conditions that jeopardize the health or well-being of animals, including natural disasters, accidents, and mechanical failures, resulting in actual harm or death to animals;  
- Conduct of animal-related activities without appropriate ACUC review and approval;  
- Failure to adhere to ACUC-approved protocols;  
- Implementation of any significant change to ACUC-approved protocols without prior ACUC approval;  
- Conduct of animal-related activities beyond the expiration date established by the ACUC;  
- Chronic failure to provide space for animals in accordance with recommendations of the Guide;  
- Participation in animal-related activities by individuals who have not been appropriately trained;  
- Failure to monitor animals post-procedurally as necessary to ensure well-being;  
- Failure to maintain appropriate animal-related records (e.g., identification, medical, husbandry);  
- Failure to ensure death of animals after euthanasia procedures;  
- Failure of animal care and use personnel to carry out veterinary orders (e.g., treatments).  

If you are uncertain about whether an incident or activity should be reported, please report it.  

In summary, any individual who has concerns related to the use of animals in research at NIH must voice those concerns. I stress that NIH will not tolerate any reprisal against an individual who has come forward with concerns involving the care and use of animals. Such reprisal is prohibited by law and perpetrators are subject to sanctions. Individuals who feel that a personnel action has been taken against them because they reported an apparent violation of animal care and use requirements, should present their case to their supervisor, their IC Director, the NIH Director, the Office of the Inspector General, or the Office of Special Counsel. If individuals allege any form of discrimination, they should file their complaint with the Office of Equal Opportunity.  

Please direct questions or comments regarding the intent or contents of this memorandum to me or to the Director, Office of Animal Care and Use.  

Michael M. Gottesman, M.D.  

Addressees:  
- IC Directors and Scientific Directors  
- IC Lab/Branch Chiefs  
- IC ACUC Members and Animal Program Directors  
- IC Facility Veterinarians and Animal Facility Managers  
- Animal Care Staff Members  
- NIH IRP Principal Investigators and Animal Users